

**Recology Western Oregon - North Coast
Collection Inc.**
(A Wholly Owned Subsidiary of Recology Inc.)
Financial Statements
and Supplementary Information
December 31, 2025



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INDEPENDENT ACCOUNTANT'S REVIEW REPORT

To the Board of Directors of
Recology Western Oregon - North Coast Collection Inc.

We have reviewed the accompanying financial statements of Recology Western Oregon - North Coast Collection Inc., which comprise the balance sheet as of December 31, 2025, and the related statements of income and stockholder's investment, and cash flows for the year then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

Accountant's Responsibility

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

We are required to be independent of Recology Western Oregon - North Coast Collection Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our review.

Accountant's Conclusion

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

Supplementary Information

The supplementary information included on page 13 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management. We have not audited or reviewed such information and do not express an opinion, a conclusion, nor provide any assurance on such supplementary information.

A handwritten signature in black ink that reads "Armanino LLP". The signature is written in a cursive, flowing style.

San Ramon, California

March 26, 2026

RECOLOGY WESTERN OREGON - NORTH COAST COLLECTION INC.
(A Wholly Owned Subsidiary of Recology Inc.)

Balance Sheet

December 31, 2025

Assets

Current assets:

Accounts receivable, net of allowance for credit losses of \$25,476	\$ 1,548,353
Prepaid expenses	55,861
Due from Parent	<u>363,123</u>
Total current assets	<u>1,967,337</u>

Property and equipment:

Building and improvements	81,485
Machinery and equipment	160,840
Less accumulated depreciation	<u>(51,712)</u>
Property and equipment, net	<u>190,613</u>
Total assets	<u><u>\$ 2,157,950</u></u>

Liabilities and Stockholder's Investment

Current liabilities:

Accounts payable	\$ 97,708
Accrued liabilities	382,056
Deferred revenues	<u>192,038</u>
Total current liabilities	671,802

Stockholder's investment, net

Total liabilities and stockholder's investment	<u><u>\$ 2,157,950</u></u>
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See accompanying notes to financial statements and independent accountant's review report.

RECOLOGY WESTERN OREGON - NORTH COAST COLLECTION INC.
(A Wholly Owned Subsidiary of Recology Inc.)

Statement of Income and Stockholder's Investment

For the year ended December 31, 2025

Revenues, net	<u>\$ 15,083,943</u>
Cost of operations	
Intercompany refuse disposal	3,621,313
Third party refuse disposal	875,195
Labor costs	2,559,291
Operational expenses	<u>4,453,858</u>
Total cost of operations	<u>11,509,657</u>
Gross profit	3,574,286
General and administrative expenses	<u>2,501,816</u>
Income from operations	<u>1,072,470</u>
Other income	
Interest income	<u>14,264</u>
Total other income	<u>14,264</u>
Net income	1,086,734
Stockholder's investment, net, beginning of year	1,425,217
Net distributions to Parent and affiliates	<u>(1,025,803)</u>
Stockholder's investment, net, end of year	<u><u>\$ 1,486,148</u></u>

See accompanying notes to financial statements and independent accountant's review report.

RECOLOGY WESTERN OREGON - NORTH COAST COLLECTION INC.
(A Wholly Owned Subsidiary of Recology Inc.)

Statement of Cash Flows

For the year ended December 31, 2025

Cash flows from operating activities:	
Net income	\$ 1,086,734
Adjustments to reconcile net income to net cash provided by operating activities:	
Depreciation	29,218
Provision for credit losses	53,465
Changes in assets and liabilities:	
Accounts receivable	(229,227)
Prepaid expenses	6,828
Accounts payable	(42,548)
Accrued liabilities	84,024
Deferred revenues	7,562
Net cash provided by operating activities	<u>996,056</u>
 Cash flows from investing activities	
Purchases of property and equipment	<u>(81,485)</u>
Net cash used in investing activities	<u>(81,485)</u>
 Cash flows from financing activities:	
Due from Parent	111,232
Net distributions to Parent and affiliates	<u>(1,025,803)</u>
Net cash used in financing activities	<u>(914,571)</u>
Net change in cash	-
Cash, beginning of year	<u>-</u>
Cash, end of year	<u>\$ -</u>

See accompanying notes to financial statements and independent accountant's review report.

RECOLOGY WESTERN OREGON - NORTH COAST COLLECTION INC.
(A Wholly Owned Subsidiary of Recology Inc.)

Notes to Financial Statements

December 31, 2025

(1) NATURE OF BUSINESS

Recology Western Oregon - North Coast Collection Inc. (the "Company") is a wholly owned subsidiary of Recology Oregon Inc., which is a wholly owned subsidiary of Recology Inc. (the "Parent" or "Recology"), which in turn is wholly owned by the Recology Employee Stock Ownership Plan (the "Recology ESOP" or the "ESOP").

The Company collects refuse and recyclables in Northwest Oregon and along the Northern Oregon coast. The Company's refuse collection rates are set by these municipalities. The rate setting process may result in the disallowance of certain costs and/or delays in cost recovery, as well as differences in the timing of when revenues and expenses are recognized.

During the year ended December 31, 2025, the Company disposed of yard debris and other recyclables collected by its operations at both a transfer station owned and operated by an affiliate and an independent third party. All refuse was disposed at an affiliate and an independent third party.

(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of accounting and financial statement presentation

The accompanying financial statements are presented in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP").

Revenue recognition and accounts receivable

The Company recognizes revenue on an accrual basis when services are performed. Deferred revenues primarily consist of revenues billed in advance that are recorded as revenue in the period in which the related services are rendered. The majority of the Company's revenue is subject to rate regulation by the municipalities in which it operates. Municipal franchise fees totaling \$846,128 are presented as a reduction to revenue for the year ended December 31, 2025.

The Company's receivables are recorded when billed and represent claims against third parties that will be settled in cash. The carrying value of the Company's receivables, net of the allowance for credit losses, represents their estimated net realizable value. The Company estimates its allowance for credit losses based on several factors, including historical collection trends, type of customer, existing economic conditions, reasonable and supportable forecasts and other factors. Outstanding balances are reviewed on an account-specific basis based on the credit risk of the customer. The Company determined that its accounts receivable balances of \$1,548,353 and \$1,372,591 as of December 31, 2025 and 2024, respectively, share similar risk characteristics. The Company also monitors its credit exposure on an ongoing basis and assesses whether assets in the pool continue to display similar risk characteristics. The Company performs ongoing credit evaluations of its customers, but generally does not require collateral to support customer receivables.

Past due receivable balances are written off when the Company's internal collection efforts have been unsuccessful. Finance charge income is recognized on outstanding accounts receivable balances under the respective terms of the amounts due.

RECOLOGY WESTERN OREGON - NORTH COAST COLLECTION INC.
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Notes to Financial Statements

December 31, 2025

(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Property and equipment

Property and equipment, including major renewals and betterments, are stated at cost. It is the Company's policy to periodically review the estimated useful lives of its property and equipment. Depreciation is calculated on a straight-line basis over the estimated useful lives of assets as follows:

	<u>Estimated useful lives</u>
Buildings	20-40 years
Leasehold improvements	Shorter of lease or useful life
Machinery and equipment	6-8 years
Furniture and fixtures	8 years
Vehicles	9 years
Containers	10 years

Depreciation expense on the above amounted to \$29,218 for the year ended December 31, 2025. The cost of maintenance and repairs is charged to operations as incurred; significant renewals and betterments are capitalized.

Environmental remediation liabilities

The Company accrues for environmental remediation costs when they become probable and based on its best estimate within a range. If no amount within the range appears to be a better estimate than any other, the low end of the range is used. Remediation costs are estimated by environmental remediation professionals based upon site remediation plans they develop and on their experience working with regulatory agencies and the Company's environmental staff and legal counsel. All estimates require assumptions about future events due to a number of uncertainties, including the nature and extent of any contamination, the appropriate remedy or remedies, the final apportionment of responsibility among the potentially responsible parties, if any are identified, the financial viability of other potentially responsible parties, and regulatory agency requirements. Thus, actual costs incurred may differ from the Company's initial estimate. These estimates do not take into account discounts for the present value of total estimated future costs, as the timing of cash payments is not reliably determinable. The Company regularly evaluates the recorded liabilities when additional information becomes available or regulatory changes occur to ascertain whether the accrued amounts are adequate. The Company does not recognize recoverable amounts from other responsible parties or insurance carriers until receipt is deemed probable. No environmental liabilities were accrued at December 31, 2025.

RECOLOGY WESTERN OREGON - NORTH COAST COLLECTION INC.
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Notes to Financial Statements

December 31, 2025

(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Impairment of long-lived assets

The Company's policy is to review estimated undiscounted future cash flows and other measures of an asset's value for its operations when events or changes in circumstances indicate the carrying value of an asset may not be fully recoverable.

During the year ended December 31, 2025, there were no events or changes in circumstances that indicated the carrying value of an asset was not fully recoverable.

Leases

The Company leases certain land, buildings, vehicles, and equipment used in the Company's operations under lease agreements. The Company is responsible for all maintenance costs, taxes and insurance on the buildings, vehicles, and equipment under lease agreements.

The Company accounts for leases in accordance with Accounting Standards Codification Topic 842, Leases. The Company determines if an arrangement is or contains a lease at contract inception. The Company recognizes a right-of use ("ROU") asset and a lease liability at the lease commencement date.

The ROU asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for lease payments made at or before the lease commencement date, plus any initial direct costs incurred less any lease incentives received.

The Company's leases have varying terms, some of which include renewal or escalation clauses, which are considered in determining minimum lease payments. The lease term for all the Company's leases includes the noncancelable period of the lease plus any additional periods covered by either a Company option to extend (or not to terminate) the lease that the Company is reasonably certain to exercise, or an option to extend (or not to terminate) the lease controlled by the lessor. The Company has cancelable agreements with an affiliate that have one-year terms, whereby it pays for use of certain operating equipment and property. The Company has elected not to include these leases with an initial term of 12 months or less in the balance sheet and payments associated with these short term-leases are recognized as an operating expense on a straight-line basis over the lease term. Leases are classified as either operating leases or finance leases at inception.

Income taxes

Effective October 1, 1998, the Parent elected to become an S corporation with the Company electing to be treated as a Qualified Subchapter S corporation subsidiary. Under S corporation rules, the Parent's taxable income and losses are passed through to the ESOP, the Parent's sole shareholder, which is exempt from income tax, and the Company is treated as a division of the Parent having no separate income tax obligations. The Parent has not allocated income tax expense to the Company.

RECOLOGY WESTERN OREGON - NORTH COAST COLLECTION INC.
(A Wholly Owned Subsidiary of Recology Inc.)

Notes to Financial Statements

December 31, 2025

(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Income taxes (continued)

The Company recognizes income tax positions only if those positions are more likely than not of being sustained. Recognized income tax positions are measured at the largest amount that has a greater than 50% likelihood of being realized. Changes in recognition or measurement are reflected in the period in which the change in judgment occurs. The Company's accounting policy for evaluating uncertain tax positions is to accrue estimated benefits or obligations relating to those positions.

The Company records interest related to unrecognized tax benefits as interest expense and penalties as an administrative expense. For the year ended December 31, 2025, there was no interest or penalties recorded because the Company has no uncertain tax positions that meet the more likely than not threshold.

Allocations

The Company includes allocated charges from the Parent and affiliates in operating expenses. The charges are allocated by applying activity appropriate factors to direct and indirect costs of the Parent and affiliates or based upon established fees (see Note 5).

Use of estimates

Management of the Company has made a number of estimates and assumptions relating to the reporting of assets and liabilities and the disclosure of contingent assets and liabilities to prepare these financial statements in conformity with U.S. GAAP. The more significant estimates requiring the judgment of management include the valuation of the allowance for credit losses, accrued franchise fees and the allocation methodology used in the allocation of direct and indirect costs of the Parent and affiliates. Actual results could differ from those estimates.

Stockholder's investment

The Company has 1,000 shares of common stock authorized and 1,000 shares issued and outstanding with no par value as of December 31, 2025. Stockholder's investment, net is comprised of the legal capital plus cumulative contributions net of distributions.

Fair value of financial instruments

The carrying amounts reported in the balance sheet of the assets and liabilities, which are considered to be financial instruments (such as receivables, accounts payable and accrued liabilities), approximate their fair value based upon current market indicators.

RECOLOGY WESTERN OREGON - NORTH COAST COLLECTION INC.
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Notes to Financial Statements

December 31, 2025

(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Concentration of credit risk

Cash and accounts receivable are financial instruments that potentially expose the Company to credit risk. The Company's bank account is linked to the Parent's concentration account. Cash balances (or deficits) at the end of each day are automatically transferred to (or from) the concentration account. Management believes that the Company is not exposed to any significant risk on cash. As of December 31, 2025, three customers accounted for approximately 74% of accounts receivable.

Subsequent events

The Company has evaluated its subsequent events through March 26, 2026, which is the date the financial statements were available for issuance. No subsequent events have occurred that would have a material impact on the financial statements.

(3) COMMITMENTS AND CONTINGENCIES

Substantially all of the assets of the Company are pledged to secure the obligations of the Parent. The Company, along with the Parent and the Parent's wholly owned subsidiaries, has guaranteed the repayment, on a joint and several basis, of any and all obligations under the Parent's Revolving Credit Agreement. The Company could be required to honor the guarantee upon an uncured default event, as defined in the Parent's Revolving Credit Agreement. The Parent's Revolving Credit Agreement was updated in April 2025 and expires in April 2030. At December 31, 2025, there was an outstanding balance of \$301.0 million on the Parent's Revolving Credit Agreement and there were standby letters of credit issued for \$223.4 million. The Parent has represented to the Company that it is in compliance with all covenants of the Revolving Credit Agreement.

The Company, along with the Parent and the Parent's wholly owned subsidiaries, has guaranteed the payment of amounts owed to unrelated third parties, which provided the equipment financing to affiliates of the Company. The affiliates are obligated to the unrelated third parties with various expiration dates through December 2026. At December 31, 2025, the outstanding principal on the financed equipment recorded by the affiliates was \$1.4 million.

The Parent and its subsidiaries, including the Company, are subject to various laws and regulations relating to the protection of the environment. It is not possible to quantify with certainty the potential impact of actions regarding environmental matters, particularly any future remediation, and other compliance efforts. The Parent has environmental impairment liability insurance, which covers the sudden or gradual onset of environmental damage to third parties, on all owned and operated facilities. In the opinion of management, compliance with present environmental protection laws will not have a material adverse effect on the results of operations of the Company provided costs are substantially covered in the Company's rates on a timely basis.

RECOLOGY WESTERN OREGON - NORTH COAST COLLECTION INC.

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Notes to Financial Statements

December 31, 2025

(3) COMMITMENTS AND CONTINGENCIES (CONTINUED)

The Company and the Parent are involved in various legal actions arising in the normal course of business. It is the Company's opinion that these matters are adequately provided for or that the resolution of such matters will not have a material adverse impact on the financial position or results of operations of the Company or the Parent.

(4) LEASES

Lease expense for the year ended December 31, 2025 was \$963,851 including amounts under short-term rental agreements with third parties and affiliates.

Under the terms of the equipment lease agreement with an affiliate, and in accordance with internal policies, the Company may continue to use certain equipment under operating leases without a related payment once the affiliate's equipment cost and related interest have been funded through operating lease payments.

(5) TRANSACTIONS WITH RELATED PARTIES

During the year ended December 31, 2025, revenue and operating and other expenses of the Company included allocated charges from the Parent and affiliates. Such charges are based upon the direct and indirect costs of the Parent and affiliates, or established fees, and allocated based on specific activities. The allocated revenue and charges are as follows:

Parent:

Health insurance	\$	494,541
Worker's compensation		57,322
401(k) employer portion		121,593
General and vehicle insurance		133,365
		<u>806,821</u>

Affiliates:

Collection revenue		(222,263)
Rental of equipment		795,236
Disposal costs		3,621,313
Recycling processing costs		441,154
General and administration allocation		1,911,612
Repair and maintenance		1,256,296
Regional management and accounting fees		207,630
		<u>8,010,978</u>
	\$	<u>8,817,799</u>

RECOLOGY WESTERN OREGON - NORTH COAST COLLECTION INC.
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Notes to Financial Statements

December 31, 2025

(5) TRANSACTIONS WITH RELATED PARTIES (CONTINUED)

During the year ended December 31, 2025, amounts due from or payable to Parent and affiliates were accumulated by the Company and as of the Parent's fiscal year-end, September 30, 2025, the net amount was settled by way of capital contributions or distributions. Changes in amounts due from or payable to Parent or affiliates are presented as a financing activity in the statement of cash flows, except as related to expenditures attributable to property and equipment. For the three months from October 1, 2025 to December 31, 2025, the net amount was not settled by way of capital contributions or distributions.

(6) EMPLOYEE STOCK OWNERSHIP PLAN

In 1986, the Parent established an employee stock ownership plan and trust, which purchased all of the Parent's outstanding stock. The ESOP is a noncontributory plan that covers substantially all of the employees of the Company and other Recology subsidiaries. Employees, except under certain conditions, become fully vested after a requirement of three years of service. No vesting occurs until the full service requirement is satisfied.

The Parent's common stock is not traded on an established market. Presently, all shares are held by the ESOP. All distributions will be made from the ESOP in cash, which is received from Recology, or shares, subject to immediate repurchase by Recology. A participant who is vested is entitled to begin receiving a distribution from his or her ESOP account at a future date following his or her termination of employment. Distributions may be made in a lump-sum, equal annual installments over a period generally not to exceed five years, or a combination of the foregoing, generally as determined by the ESOP Administrative Committee (the "Committee"). The Committee also generally determines the time and manner of distributions, subject to the following limitations: (i) in the event of a participant's retirement, disability, or death, distribution must begin prior to September 30 of the plan year following the plan year in which employment terminates; and (ii) if a participant's employment terminates for any other reason, distribution must begin prior to September 30 of the sixth plan year following the plan year in which employment terminates, although the Committee may further defer distributions that are not attributable to post-1986 shares until the participant reaches the age that he or she would be required to reach in order to qualify for retirement under the ESOP. Each participant who has attained age 55 and has participated in the ESOP for at least 10 years may elect to receive cash distributions for in-service withdrawals attributable to post-1986 shares allocated to his or her account. An eligible participant is entitled to elect payment attributable to as much as 25% of his or her eligible shares during the first five years of election and up to 50% of eligible shares in the sixth year. The cash distributions are based upon the appraised value of Recology stock and other assets, if any, as of the most recent valuation of the participant's account.

The Parent makes contributions to the ESOP to make benefit payments to eligible participants under the Plan.

SUPPLEMENTARY INFORMATION

RECOLOGY WESTERN OREGON - NORTH COAST COLLECTION INC.
(A Wholly Owned Subsidiary of Recology Inc.)

Schedule of Operational and General and Administrative Expenses

For the year ended December 31, 2025

Operational expenses	
Depreciation	\$ 29,218
Fuel	595,280
Insurance	133,365
Supplies	47,614
Freight	12,931
Operationing lease expense	963,851
Recycling processing costs	441,154
Repair and maintenance	1,897,528
Taxes and licenses	285,101
Other operational expenses	47,816
Total operational expenses	\$ 4,453,858
General and administrative expenses	
General administrative allocation	\$ 1,911,606
Regional management and accounting fees	207,630
Advertising and promotion	8,946
Provision for credit losses	53,465
Contributions	9,812
Billing services	42,711
Dues and subscriptions	21,592
Donations	5,900
Education and training	7,918
Bank service charges	70,947
Meals	11,729
Office supplies	15,804
Postage	16,816
Professional services	44,113
Telephone	35,323
Travel and entertainment	25,282
Other administration	12,222
Total general and administrative expenses	\$ 2,501,816

See accompanying notes to financial statements and independent accountant's review report.